



Economy and Regeneration Overview and Scrutiny Committee

Date:	Wednesday, 24 November 2010
Time:	6.00 pm
Venue:	Committee Room 1 - Wallasey Town Hall

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AGENDA

1. DECLARATIONS OF INTEREST/PARTY WHIP

Members are asked to consider whether they have personal or prejudicial interests in connection with any item(s) on this agenda and, if so, to declare them and state what they are.

Members are reminded that they should also declare, pursuant to paragraph 18 of the Overview and Scrutiny Procedure Rules, whether they are subject to a party whip in connection with any item(s) to be considered and, if so, to declare it and state the nature of the whipping arrangement.

2. MINUTES (Pages 1 - 4)

To receive the minutes of the meeting held on 15 September 2010

3. HOUSING STRATEGY

Report to be circulated separately.

4. NEXT GENERATION ACCESS (NGA) - PROGRESS REPORT (Pages 5 - 8)

5. QUARTER 2 PERFORMANCE REPORT 2010/11

The Head of Housing and Regeneration will report verbally.

A copy of the report is available in the Web Library

6. UPDATED WORK PROGRAMME 2010/11 (Pages 9 - 16)

7. FORWARD PLAN

The Forward Plan for the period November 2010 to February 2011 has now been published on the Council's intranet/website and Members are invited to review the Plan prior to the meeting in order for the Committee to consider, having regard to the Committee's work programme, whether scrutiny should take place of any items contained within the Plan and, if so, how it could be done within relevant timescales and resources.

8. ANY OTHER URGENT BUSINESS APPROVED BY THE CHAIR (PART 1)

9. EXEMPT INFORMATION - EXCLUSION OF THE PRESS AND PUBLIC

The following item contains exempt information.

RECOMMENDATION: That, under section 100 (A) (4) of the Local Government Act 1972, the public be excluded from the meeting during consideration of the following item of business on the grounds that it involves the likely disclosure of exempt information as defined by the relevant paragraphs of Part I of Schedule 12A (as amended) to that Act.

10. REGENERATION UPDATE

The Director of Regeneration will provide a verbal update on major development schemes within the borough.

11. ANY OTHER URGENT BUSINESS APPROVED BY THE CHAIR (PART 2)

ECONOMY AND REGENERATION OVERVIEW AND SCRUTINY COMMITTEE

Wednesday, 15 September 2010

<u>Present:</u>	Councillor	G Davies (Chair)	
	Councillors	E Boulton J Hale M Johnston S Kelly D Knowles	A Pritchard D Roberts J Stapleton I Williams
<u>In attendance:</u>	Councillor	A Hodson	
<u>Apologies</u>	Councillors	C Blakeley	

51 WELCOME

The Chair welcomed Kevin Adderley in his new position as Interim Director of Corporate Services.

52 DECLARATIONS OF INTEREST/ PARTY WHIP

Members were asked to consider whether they had a personal or prejudicial interest in connection with any item on the agenda and, if so, to declare it and to state the nature of such interest. Members were reminded that they should also declare, pursuant to paragraph 18 of the Overview and Scrutiny Procedure Rules, whether they were subject to a party whip in connection with the item to be considered and, if so, to declare it and state the nature of the whipping arrangement.

No such declarations were made.

53 MINUTES

Members were requested to receive the minutes of the meeting of the Economy and Regeneration Overview and Scrutiny Committee held on 17 June, 2010.

Resolved – That the minutes of the meeting held on 17 June, 2010, be approved as a correct record.

54 HOUSING STRATEGY - PRESENTATION

The Head of Housing and Regeneration gave a presentation on the Housing Strategy 2005-2010 which had four key aims:

- Improving the urban areas of Wirral through tackling low demand
- Providing affordable homes to maintain balanced communities
- Delivering Decent Homes

- Providing support for those who need it

In the presentation he also referred to some key issues, influencing factors, and priority choices.

In addition he circulated a briefing note on the new 15 year Housing Strategy 2011-2026 which outlined a number of significant changes which had occurred and which impacted on its development. These included the revocation of the Regional Spatial Strategy and regional housing targets, no spatial priorities and no firm direction of travel yet with regards to guidance on determining local housing targets. There was a need to re-establish the position with regards to housing numbers through the Core Strategy and he gave details of a two part consultation programme. A further report on the Draft Strategy would be brought to the Committee on 24 November.

The Interim Director responded to a number of comments from Members regarding:

- The work of the Empty Property Team in bringing empty properties back into use, of which there were now 6000 a rise from 5000 over 12 months. The Empty Property Strategy gave a breakdown of the different factors which led to properties being empty.
- Affordability which was a national issue and the need to lobby financial institutions to be more responsive in making finance available to first time buyers.
- Work to be done with RSLs for rented homes.
- The challenges of bringing the 3400 or so planning permissions for housing to completion.
- The factors affecting the bringing back into use of those empty properties which had had a different use and, which, although suitable for housing, did not now have planning permission as housing.

The Chair referred to the need for a fuller debate on the issue at the meeting of the Committee on 24 November to take account of both the Housing Strategy and the Strategic Housing Land Availability Strategy.

Resolved – That the presentation be noted and a further report on the Housing Strategy be brought to the meeting on 24 November, 2010.

55 QUARTER1 PERFORMANCE REPORT 2010/11

The Head of Housing and Regeneration gave a presentation on the first quarter performance and upon key activities which were relevant to the Economy and Regeneration Overview and Scrutiny Committee.

He gave details of what was working well, including:

- Invest Wirral had successfully supported 35 projects for businesses within Wirral.
- Good progress continued to be made to create and safeguard jobs in Wirral with 90 jobs created and 241 safeguarded in the first quarter.
- Total number of homes acquired, demolished, refurbished or built as a result of HMRI investment had exceeded its 1st Quarter target (100) by another 143 properties.
- Over £1 million generated at tourism events so far this year.

He also referred to some of the key risks, including:

- The fragile state of the wider economy which continued to be a significant source of uncertainty for local businesses. Initiatives such as Wirral Waters, Invest Wirral, "Think Big Grants" and the wider Economic Recovery Plan were helping to offset the impact to some degree. However, the response to the budget deficit was also now presenting a significant threat to priorities in this field in terms of changes to the welfare benefits system, the abolition of Regional Development Agencies in March 2010 and possible reductions in staff and services in the public sector. The 'Working Wirral' initiative, coherent activity by the partners and the Invest Wirral programme might help to counter some of the impact but it remained a major risk.
- A significant area of uncertainty was the future of programmes such as the National Affordable Housing Programme and the Housing Market Renewal Initiative. A review of housing market needs and housing strategy was to be undertaken to inform bids for the more limited funding that might be available.
- There was also uncertainty about funding for the Warm Front initiative. Eligibility criteria for this could also be narrowed, so that fewer households qualified for it. There was thought to be little that the Council and its partners could do to mitigate these risks.

With regard to the financial position, the Interim Director reported that there were currently no significant variations identified, relevant to this Committee.

Responding to Members' comments, the Interim Director stated that he would confirm the number of local Wirral businesses that had taken part in the recent Wirral Food Festival. He would also be happy to provide a breakdown of the various categories of apprenticeships which were being funded.

Resolved – That the presentation be noted.

56 **LOCAL DEVELOPMENT FRAMEWORK FOR WIRRAL - RETAINED RETAIL CONSULTANCY**

The Interim Director of Corporate Services reported that, under his delegated powers, GVA Grimley had been appointed as Retained retail consultants in June this year following a request for quotation process.

The Council had made budgetary provision of up to £5,000 per year to cover the retained consultancy commission which would be funded from the Corporate Services Forward Planning budget.

Resolved - That the Committee notes the appointment under delegated powers of GVA Grimley as the Council's retained retail consultants.

57 **UPDATED WORK PROGRAMME**

The Committee received an update on its work programme including reports to be scheduled for the next two meetings.

Resolved – That the work programme be noted.

58 **FORWARD PLAN**

The Committee had been invited to review the Forward Plan prior to the meeting in order for it to consider, having regard to the Committee's work programme, whether scrutiny should take place of any items contained within the Plan and, if so, how it could be done within relevant timescales and resources.

Resolved – That the forward plan be noted.

59 **ANY OTHER URGENT BUSINESS APPROVED BY THE CHAIR (PART 1)**

The Chair raised two items of urgent business:

(1) He drew Members' attention to a consultation event on the Choice Based Lettings document in the Civic Hall on 23 September from 9.00am to 1.00pm.

(2) He asked for more information on the establishment and work of the Economy and Regeneration and Living on Wirral Task Forces and specifically requested from the Interim Director of Corporate Services the following:

- (i) A standing item of the regular minutes of the Living in Wirral and the Economy and Regeneration Task Forces on this agenda for the duration of its existence.
- (ii) A report which sets out the process that was followed in the selection and appointment of the Task Force members.
- (iii) A copy of any register or declaration of interests by Task Force members.
- (iv) A presentation from officers on the element of the presentation that was originally given to the Task Force on housing, which has informed the questions on this area within the consultation questionnaire and a presentation that mirrors the presentation given to the Economy and Regeneration Task Force.
- (v) A detailed explanation from officers on the exact meaning and implication of each question concerning housing and of the implications of the statements in the Economy and Regeneration section.
- (vi) Any potential costings that may have been drawn up as part of the options being considered.

60 **EXEMPT INFORMATION - EXCLUSION OF THE PRESS AND PUBLIC**

Resolved – That, under section 100 (A) (4) of the Local Government Act 1972, the public be excluded from the meeting during consideration of the following item of business on the grounds that it involves the likely disclosure of exempt information as defined by the relevant paragraphs of Part I of Schedule 12A (as amended) to that Act. The public interest test had been applied and favoured exclusion.

61 **REGENERATION UPDATE**

The Interim Director of Corporate Services provided an update on major development schemes within the borough.

Resolved - That the report be noted.

WIRRAL COUNCIL

ECONOMIC AND REGENERATION OVERVIEW AND SCRUTINY COMMITTEE

24 NOVEMBER 2010

REPORT OF THE DIRECTOR OF CORPORATE SERVICES

NEXT GENERATION ACCESS (NGA) PROGRESS REPORT

1.0 EXECUTIVE SUMMARY

- 1.1 This report up-dates Members on the work undertaken to progress the design, procurement and implementation of a Next Generation Access Network (NGA) for Wirral and outlines the next stages of development.

2.0 BACKGROUND

- 2.1 On 8th June 2010 Jeremy Hunt, Secretary of State for Culture, Media and Sport stated that "...Our goal is simple: within the lifetime of this parliament we want Britain to have the best superfast broadband network in Europe." This statement represents a continuity of policy direction following the publication of the "Digital Britain" report by the previous government. Successive governments clearly value the strategic importance of the digital, communications and creative sectors from both an economic (these sectors are currently worth over £52 billion per year to the UK economy and directly employ approximately 3 million people) and a social perspective with universal digital inclusion fast becoming an important policy goal.
- 2.2 Given the timescales involved in NGA roll-out across the UK and the inevitable prioritisation of major urban centres, many areas of the country are looking to accelerate the implementation of NGA because they understand the economic, investment and social benefits that it can bring. In Wirral, the Council and partners have already agreed an ambitious Investment Strategy for the Borough and it is within this context that the NGA project is being taken forward. The case for project development was presented to the Wirral's Investment Board on 9th October 2009 and the Council's Economic and Regeneration Overview and Scrutiny Committee on 23rd November 2009. Both groups agreed that NGA was a priority project which would bring considerable economic, investment and social benefits to Wirral and they unanimously endorsed the development of the next stage of the project. They also identified the potential for the Council's public, private and voluntary sector partners to become involved in this project and this will bring significant additional benefits to these sectors.
- 2.3 On the 18th March 2010 Cabinet endorsed the actions taken to progress the design, procurement and implementation of a Next Generation Access Network for Wirral and approved funding to implement the first of two phases which gives priority to Wirral's main business areas. Cabinet also approved that the funding will come from the Working Neighbourhoods Fund and the Council's Revenue Budget. The pre-tender estimate for the cost of the first phase roll-out of NGA is £12M with delivery across all of Wirral is estimated to be a further £23M.

2.4 Some of the headline benefits to Wirral of Next Generation Access are;

- The creation of a world-class business environment and infrastructure provision allowing companies to thrive by reaching new customers, increasing sales, reducing time to market and greatly lowering costs,
- Raise perceptions and confidence that Wirral is an enterprising location for inward investment purposes and the development of high growth sectors,
- Greatly improve the efficiency of public service delivery particularly in the field of health care, education and research but also in the social care environment,
- Dramatically improving Wirral residents' access to internet based goods and services.

3.0 **NGA PROGRESS**

3.1 With Cabinet approval in place efforts have focused on consulting and preparing detailed evidence required for formal approval processes. Widespread consultations have taken place with internal and external stakeholders with a view to validating Wirral's approach. It is clear from these consultations and attendance of regional ICT events that Wirral is providing strong and pro-active leadership in this sector. Neighbouring local authorities have been keen to learn from our approach as have the North West Development Agency. Numerous meetings have been held resulting in a valuable exchange of information.

3.2 In addition a growing number of digital infrastructure companies and service providers have been very keen to understand more about Wirral's NGA project and where they could bring added value by offering their expertise and resources. Meetings have taken place with most of the industry leaders and the intelligence gathered has fed into further project development. All of the companies that have been in contact are eagerly awaiting the opportunity to tender and to be part of Wirral NGA project if successful.

3.3 While the NGA project has been under development British Telecom (BT) announced that, as part of a nation wide initiative the BT exchange at Heswall would be upgraded to enable super-fast broadband service provision. At the time of that particular announcement no other Wirral exchanges were programmed to be up-graded. However in a recent and unexpected development it was announced (BT press release, 29th September 2010) that an additional four Wirral exchanges would be enabled for NGA proposes by Autumn 2011. The exchanges in question are those in Wallasey, Irby, Caldy and Mountwood. This development will be communicated to interested parties as part of the tender documentation as it may potentially affect the coverage of new services. BT are clearly fast-tracking their investment plans in a response to Wirral being pro-active and providing leadership.

3.4 Proceeding along side the above Adit North and Officers have been working to develop a dedicated State Aid notification underpinned by a business model to be taken to the EU Commission for approval. As it is essential to obtain State Aid approval Adit North engaged specialist legal support in preparation of the necessary documentation. Consultations have also taken place with officials at the Department for Business, Innovation and Skills the outcome of which was positive. With this encouragement Wirral's NGA project has been submitted to the EU Commission for State Aid approval.

3.5 The business case modelling exercise referred to above was factored into the production of the Statement of Requirements (SOR) which defines the expected

outcomes and provides a framework for tendering purposes. The tendering process will be undertaken via the Official Journal of the European Union (OJEU) and will be designed procure the following;

- Provision of Broadband Infrastructure - The tender will be designed to secure an infrastructure provider to undertake civil engineering works which may consist of activities such as the laying of fibre optic cabling and installation of street cabinet connection points. Tender documentation has been written to be technology neutral in that it will not prescribe any particular solution or infrastructure. Instead it will be for bidders to make the best possible case and convince Officers and Adit North of the merits of their bid. The bidding process will enable thorough interrogation and evaluation of each submission.
- Specialist Operating and Management Services - It is critical if the infrastructure is to operate efficiently that an operator is appointed to run the network and provide wholesale products and service packages to the market.

3.6 The drafting of tender documents is very advanced and a Prior Information Notice (PIN) was issued on 27th September 2010. All tender documentation will be drafted in accordance with EU Public Procurement Directives, relevant UK legislation and best practice. All interested parties will be asked to complete a pre-qualification questionnaire (PQQ) and if short-listed to complete an invitation to tender (ITT) and provide a draft business plan.

3.7 In addition to the progress outlined above Adit North have engaged with Ofcom, the Independent Regulator and Competition Authority for the UK Communications Industries to ensure they are fully appraised and updated and aware of Wirral's initiative.

4.0 **NEXT STAGES**

4.1 With the progress made to date it is proposed to maintain this momentum and obtain State Aid approval from the EU at the earliest possible opportunity. The timing of which is largely out of local control but Officers and Adit North will respond quickly to any requests for further information or clarification should it be necessary. In parallel it is planned to proceed with the procurement of an Infrastructure Provider and a Network Operator. It is envisaged that the outcome of the tendering exercise will be the appointment of a key project partner to provide the physical infrastructure such as cabling and the procurement of an operating company. This could be one company or two or more companies in a sub-contracting arrangement.

MILESTONE	DATE
Publish OJEU Contract Notice	November 2010
Descriptive Document and PQQ available to Suppliers	November 2010
PQQ Submission (after Supplier clarifications)	29 th November 2010
Supplier PQQ Clarification (if required)	30 th November 2010
Supplier Shortlist from PQQ responses and ITT issued	3 rd December 2010
Suppliers submit detailed ITT response	14 th January 2011
ITT Clarification Meeting	Mid January 2011
Evaluation and Scoring	19-25 January 2011
Preferred Supplier Notification	3 rd February 2011
Draft Contract and Finalisation	Early-Mid February 2011
Cabinet - Internal Approval	Mid March 2011
Contract Signature	End March/April 2011
Works and Service Commencement to Completion	April 2011-September 2012

5.0 FINANCIAL IMPLICATIONS

5.1 The estimated total cost of the NGA project for Wirral is £35m. The first phase, costing approximately £12m for the businesses areas, will be funded from the Working Neighbourhoods Fund and Council resources.

6.0 STAFFING IMPLICATIONS

6.1 This project can be delivered with existing staffing resources. There are no staffing implications arising out of this report.

7.0 EQUAL OPPORTUNITY IMPLICATIONS

7.1 The successful implementation of this project has the potential to benefit all members of the community and thereby promote equality of opportunity. Implementation will aid service delivery across all sectors of the community.

8.0 COMMUNITY SAFETY IMPLICATIONS

8.1 The NGA network has the potential to improve the operational efficiency of Wirral's CCTV and traffic light systems to the benefit of community safety.

9.0 PLANNING IMPLICATIONS

9.1 Planning Permission will be required for the civil engineering works which will be required to implement this project. Existing ducts and network facilities will be used, as far as is possible to avoid disruption. The proposed Data Centre will require planning permission.

10.0 ANTI-POVERTY IMPLICATIONS

10.1 The NGA project will help to reduce poverty by making a range of opportunities available through access to fast broadband facilities leading to improved access to services and employment opportunities.

11.0 SOCIAL INCLUSION IMPLICATIONS

11.1 The NGA project will allow greater social inclusion through improved access to IT facilities, communications and employment opportunities.

12.0 LOCAL MEMBER SUPPORT IMPLICATIONS

12.1 This report will be of interest to all Members.

13.0 BACKGROUND PAPERS

13.1 None were used in the preparation of this report.

14.0 RECOMMENDATIONS

14.1 That Members welcome and note the progress made to date on this project.

Kevin Adderley
Interim Director of Corporate Services

Updated Work Programme Economy & Regeneration Overview and Scrutiny Committee.

BEGINNING OF THE MUNICIPAL YEAR 2010 /2011

It was agreed at the Overview and Scrutiny Chairs meeting to adopt the following procedure to allow the committee members to monitor their work programme. It is felt that the work programme should be a 'living' document and as such is intended to act as a guide for the Committee throughout the year, while providing the degree of flexibility needed to respond to any emerging or pressing issues as they arise. Committee members, and particularly the Chair, should have a major role in owning and managing the work programme.

The final item on the agenda for each Scrutiny Committee will be 'Review of the Committee Work Programme'.

It is suggested that there should be four short reports. I have attached the following reports:

REPORT 1 - Lists all the issues the committee agreed to include in their Work Programme:

This report lists all items that have been selected by the Committee for inclusion on the work programme for the current year.

It also includes items, such as previous Panel Reviews, where recommendations have been made to Cabinet. It is important that the implementation of these recommendations is monitored. Otherwise there is no measure of the success of scrutiny.

For each item on the work programme, the report gives a description, an indication of how the item will be dealt with, a where possible a relative timescale for the work and brief comments on progress.

REPORT 2 - Suggestions for Additions to Work Programme

The Work Programme for the Committee should be reviewed at each meeting. This will include members having the opportunity to ask for new Items to be added to the programme. This report will list any newly suggested items. Committee will then have the opportunity to agree (or not) for them to be added to the programme.

REPORT 3 - Proposed Outline Meeting Schedule for the Municipal Year

The report lists those items which are likely to be on the meeting agenda. This will give the opportunity for Committee members to take a greater lead in organising their work programme.

REPORT 4 - Progress Report on In-Depth Panel Reviews

This report will give a very brief update on progress / timescales for in-depth panel reviews which are in the 'ownership' of the Committee.

Report 1

MONITORING REPORT FOR ECONOMY AND REGENERATION OVERVIEW AND SCRUTINY COMMITTEE WORK PROGRAMME 2010/2011

(Updates are in red)

Date of item	Topic Description	How the topic will be dealt with	Comments on Progress	Complete
17 TH JUNE	<ul style="list-style-type: none"> ▪ Resolved – That a work programme listing the reports from chief officers on key issues during the year and the progress of major development schemes form the basis of the committee’s work programme for the current municipal year. ▪ Performance reports, covering the remit of the Scrutiny Committee, would continue to be given on a quarterly basis. ▪ The Forward Plan for the period July to October 2010 had now been published on the Council’s intranet/website and Members’ were invited to indicate to the chair or party spokespersons whether scrutiny should take place of any items contained within the Plan. Any urgent items could also be considered. 	<p>Officer Report</p> <p>Officer Report</p> <p>Officer Report</p>	<p>Agreed items are outlined below.</p>	
15 TH SEPT	<p>Review of work programme</p>	<p>Officer Report</p>	<p>The Committee received an update on its work programme including reports to be scheduled for the next two meetings.</p> <p>Resolved – That the work programme be noted.</p>	
15 TH SEPT	<p>Housing Strategy</p>	<p>Officer Report</p>	<p>The Head of Housing and Regeneration gave a presentation on the Housing Strategy 2005-2010 which had four key aims:</p> <ul style="list-style-type: none"> ➤ Improving the urban areas of Wirral through tackling low demand. ➤ Providing affordable homes to maintain balanced communities ➤ Delivering Decent Homes ➤ Providing support for those who need it 	

In the presentation he also referred to some key issues, influencing factors, and priority choices.

In addition he circulated a briefing note on the new 15 year Housing Strategy 2011-2026 which outlined a number of significant changes which had occurred and which impacted on its development.

These included the revocation of the Regional Spatial Strategy and regional housing targets, no spatial priorities and no firm direction of travel yet with regards to guidance on determining local housing targets. There was a need to re-establish the position with regards to housing numbers through the Core Strategy and he gave details of a two part consultation programme. A further report on the Draft Strategy would be brought to the Committee on 24 November.

The Interim Director responded to a number of comments from Members regarding:

- ◆ The work of the Empty Property Team in bringing empty properties back into use, of which there were now 6000 a rise from 5000 over 12 months. The Empty Property Strategy gave a breakdown of the different factors which led to properties being empty.
- ◆ Affordability which was a national issue and the need to lobby financial institutions to be more responsive in making finance available to first time buyers.
- ◆ Work to be done with RSLs for rented homes.
- ◆ The challenges of bringing the 3400 or so planning permissions for housing to completion.
- ◆ The factors affecting the bringing back into use of those empty properties which had had a different use and, which, although suitable for housing, did not now have planning permission as housing.

Report 2

SUGGESTIONS FOR ADDITIONS TO WORK PROGRAMME FOR ECONOMY AND REGENERATION OVERVIEW AND SCRUTINY COMMITTEE WORK PROGRAMME 2010/2011

Topic Description	Topic suggested by	How the topic will be dealt with	Estimated Completion Date

Report 3

PROPOSED OUTLINE MEETING SCHEDULE FOR THE MUNICIPAL YEAR ECONOMY AND REGENERATION SCRUTINY COMMITTEE 2010/2011

Meeting Date	Topic Description
17TH JUNE	<p>The views of the Committee were requested concerning topics to be included in this year's scrutiny work programme</p> <ul style="list-style-type: none"> ▪ Resolved – That a work programme listing the reports from chief officers on key issues during the year and the progress of major development schemes form the basis of the committee's work programme for the current municipal year. ▪ Performance reports, covering the remit of the Scrutiny Committee, would continue to be given on a quarterly basis. ▪ The Forward Plan for the period July to October 2010 had now been published on the Council's intranet/website and Members' were invited to indicate to the chair or party spokespersons whether scrutiny should take place of any items contained within the Plan. Any urgent items could also be considered.
15TH SEPT	Housing Strategy
24TH NOV	<ul style="list-style-type: none"> ▪ Update on Housing Strategy Consultation ▪ Invest Wirral including the support of business in the present economic circumstances ▪ NGA Broadband
12TH JAN	<ul style="list-style-type: none"> ▪ Child Poverty Needs Assessment ▪ Outcomes from projects and programmes currently receiving funding and then to define the future outcomes to be achieved (Programmes include Working Neighbourhoods Fund, Future Jobs Fund, HMRI, Business Start and Business Support Programmes)
14TH MAR	Review of work programme

Report 4

PROGRESS REPORT ON IN-DEPTH PANEL REVIEWS ECONOMY AND REGENERATION OVERVIEW & SCRUTINY COMMITTEE

START OF MUNICIPAL YEAR 2010/2011

Title of Review	Members of Panel	Progress to Date	Date Due to report back

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